



Introduction

“As a rule, the experienced designer does not begin with some preconceived idea. Rather, the idea is [or should be] the result of careful observation, and the design a product of that idea.”

— Paul Rand



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The origins of identity design began in the times of the earliest human tribes. Consider how members of a tribe would distinguish themselves from other tribes by markings, dances, language, and other visual and verbal signs. Knights and nobility, villages, cities, and countries—they, too, were all given a form of differentiating visual mark.

What began as a manifestation of the human condition evolved into something else in the realm of commerce—ancient Egyptians branded their cattle with hot irons to signify ownership, and potters engraved their makers' marks on bowls and plates as a guarantee of quality.

When the difference between two functionally similar products is minimal, there's a need to create an emotional differentiation, wherein lies the roots of identity design in relation to consumer products and services. In 1876, the Trade Mark Registration Act was passed in the United Kingdom, and Bass Ale was the first trademarked brand in the world. This act gave businesses the ability to protect their identifying marks from use by competing companies and, coupled with the growth in commerce after the Industrial Revolution, opened the door to the spreading of brands across the globe. The oldest U.S. trademark still in use is that of Samson slaying a lion, issued to the Samson rope company in 1884.

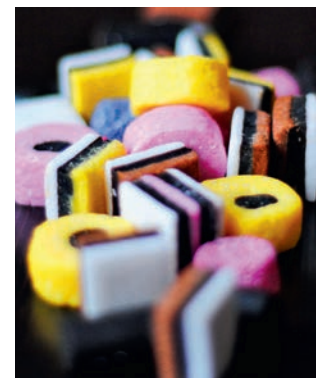
A visual identity is to business what faces are to people, and although it was once relatively simple to create different marks for competing businesses, the advance of capitalism has challenged designers to craft distinction in highly saturated worldwide markets. It's a challenge that brings opportunity and responsibility. Good businesspeople know the value that design can have on their brands, and whereas it was previously more common for designers to

find themselves in meetings with middle managers, they're now often an integral part of the boardroom, advising owners and CEOs on how to succeed.

Symbolism is generally the first thing that comes to mind when people think about a brand's visual identity—e.g., the swoosh, red cross, golden arches, and bitten apple. It's also just one small piece of the picture. In the words of Brian Collins, "Brands exist in the minds of people who interact with them," and while memories of a brand are driven by the quality of a product or service, the quality is increasingly being backed up by a range of designed elements that are appropriate to what's on offer. A brand's identity can include a logo, website, vehicle graphics, business cards, staff uniforms, sound branding, tone of voice, packaging, art direction, mannerisms, and a lot more.

Consider what a potential customer might see, or hear, or even smell, or feel, when lifting a product off a shelf, using a digital service, or climbing up the steps onto a plane. Signage, reception desks, carrier bags, invoices, receipts, social media profiles, language, photography, typefaces in marketing literature—these are all parts of the broader identity. Although some companies have an enormous number of items that can be branded, good design doesn't need to be complicated. Rather, the strongest design includes only as much as what's necessary.

Not every customer is a designer, but we're all surrounded by design, and whether or not we're aware of it, the ways in which a brand is packaged offer clues to its quality. How a product or service looks must reflect the quality of what's on sale. When it doesn't, there's a disconnect between what a buyer sees and the impression the seller wants to give. Equally, people are smarter than to keep buying something that sets expectations higher than what's



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delivered. The creation of a fitting brand identity is an investment that can pay off year after year, with a continual increase in value because the more people see a design, the faster they remember it the next time they need the associated product or service.

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Great brands are consistent. The same is true of their identities. Consistency is often wrongly associated with sameness, but it can mean consistently distinctive and vibrant. That can be achieved simply by using a single typeface in a variety of ways, combining a distinctive palette with compelling copy, crafting a more extensive unit of complementary elements, and myriad other ways that help to visually ingrain a brand experience to memory.

When used correctly, design helps to turn potential buyers into loyal customers and advocates,

and this book has been written to document what's involved in the creation of strong, emotive, and enduring identities. After reading, you'll be able to apply the same principles and techniques to your own projects or business ventures.

I'm David Airey, and since starting my independent design studio in 2005, I've specialized in designing identities for companies of all sizes around the world. Despite my years of experience focusing on the topic of this book, the majority of my time in the profession has seen me work independently rather than as part of a larger firm. Although that's helped me to learn about the business of design much quicker than I otherwise would have, it's also meant that I've been less likely to change my ways—to fix what isn't broken, at least from my perspective.

From talking to the hundreds of designers I've made friends with over the years, it's clear that there's no single set of rules that eclipses all others when crafting the right brand identity. So instead of writing about how I conduct business, I spent months interviewing a variety of the world's most talented designers and studios about the processes they follow when helping their clients to achieve their goals. The result is an intriguing insight into how visual identity work is carried out by design firms in the United States, Canada, England, Scotland, Sweden, Belgium, Ukraine, Vietnam, Singapore, and Brazil. The contributing studios reveal their design process from start to finish, sharing a detailed overview of how they work with clients, as well as walking you through one of their most compelling projects. At the end of each feature, I've added a brief recap to highlight important points.

Thank you for joining us.